



September 3, 2015

Dear Miami Metro-area Police Departments,

Please accept our sincerest apology for the recent incident that occurred at our Arby's® restaurant in Pembroke Pines, FL. This isolated incident does not represent Arby's Restaurant Group (ARG) views and Arby's values. We appreciate all that you do, as well as the hard work and sacrifices of your fellow law enforcement officials in communities across America.

As a show of our appreciation and support, this **Friday, September 4** we invite you to visit any of our restaurants in the Dade-Broward metro area to receive a free combo meal of your choice. Simply show up in uniform to receive your free meal compliments of your friends at Arby's.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul Brown".

Paul Brown  
CEO, Arby's Restaurant Group, Inc.